

The Evolving Role of NBFCs in India's Financial Architecture Challenges, Opportunities, and Regulatory Concerns

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Abstract

Non-Banking Financial Companies (NBFCs) have become important players in the financial system, complementing the traditional banking system and providing credit facilities to the sections of society which don't get credit facilities from the banks. In two decades, NBFCs have emerged as a key player in achieving financial inclusion, providing funds for micro, small and medium enterprises (MSMEs), financing infrastructure projects and providing funds to the rural and semi-urban population which has been difficult to access by traditional banking systems. Their agility, the customer-centric service and the innovative financial products allowed them to respond to various financing needs and stimulate economic growth. Although NBFCs have been gaining significance, they have also been facing challenges on financial stability, regulatory compliance, asset quality, liquidity management and corporate governance due to the growth of NBFCs. The infrastructure finance sector has faced risks and challenges, including the Infrastructure Leasing & Financial Services (IL&FS) crisis and the subsequent liquidity crisis in the sector, which have exposed vulnerabilities that need to be addressed through effective regulatory oversight. On its part, the Reserve Bank of India (RBI) has taken several steps to improve supervision, transparency and bring regulatory framework into line with the changing market conditions. This article portrays the changing landscape of the NBFC sector in India and explores its contribution to economic development, the new avenues it presents, its operational hurdles, and the effectiveness of the existing regulatory regimes. It also discusses the importance of balancing regulation to foster innovation and financial stability, consumer protection and sustainable growth in the sector.

Keywords: Non-Banking Financial Companies (NBFCs), Financial Inclusion, Regulatory Framework, Financial Stability, Reserve Bank of India (RBI).

1. Introduction

Over the last couple of decades the Indian financial system has drastically changed due to economic liberalization, technological advancements, and a demand for a more diversified financial service. Commercial banks have played a major role in financial landscape so far, but nowadays Non-Banking Financial Companies (NBFCs) are playing a pivotal role in complementing the banking sector and playing a significant role in the financial architecture of the country. The NBFCs are the organisations that are not banks but they do perform all the financial activities like lending, investment, leasing, hire purchase, insurance etc but they do not have banking license and can't accept demand deposits. Despite the limitations, NBFCs have emerged as an essential entity to address the financial needs of the individual, small businesses and the underbanked communities.

The emergence of NBFCs in India dates back to the days of post-independence when other specialized financial institutions were set up to serve those financial sectors that did not get proper attention from the traditional banks. The true impetus to NBFC growth was given by the economic reforms of the 1990s that included liberalization of the financial sector and private sector investment. The Reserve Bank of India (RBI) gradually evolved a framework of regulation to ensure financial stability and supervised NBFCs. These institutions grew in size, scope, service range and new business modalities over the years to meet the changing requirements of the markets.

One of the key features of NBFCs is their capacity to cater for market segments which are not being targeted by the traditional banks. Commercial banks are known to apply strict lending standards and demand a good deal of documentation, which makes it challenging for low-income borrowers, rural borrowers, start-ups and micro-enterprises to secure formal credit. To fill this void, NBFCs can take the following steps: they can be flexible in their lending, use alternative credit assessment methods and provide customized financial products. Consequently, they have been crucial vehicles to financial inclusion and economic empowerment.

The increasing role of NBFCs in credit market has assumed significant importance in recent few years. They are key players in sectors like housing, infrastructure, transport, agriculture, education and consumer goods. Their impact is particularly felt where banking penetration is low in the rural and semi-urban areas. The innovative lending models and customer-oriented strategies have helped millions of people and businesses access the economic sphere in a manner they would not have been able to without the services of NBFCs.

Moreover, NBFCs have become an integral part of India's development goals. The role of NBFCs has been instrumental in the success of several government initiatives for the promotion of entrepreneurship, digital finance and inclusive growth. These institutions may be used as intermediaries for the implementation of financial inclusion programmes and for providing credit for priority sectors. They've demonstrated their capacity to help meet specific market demands and adjust to evolving economic environments, bolstering their significance in today's financial landscape.

2. Financial inclusion and economic development via NBFCs

The concept of financial inclusion has emerged as a major priority for the economic policy of India, with the objective of bringing all people and businesses into the financial mainstream, while providing them access to financial services that are affordable and appropriate. In this regard, NBFCs are gaining increased importance as a means of providing financial services to the non-banked and the unbanked population. They have played a significant role in financial inclusion and economic development, and are a vital part of the financial system in India.

An important contribution of NBFCs to financial inclusion has been the availability of financial services credit to those who may not be offered credit by conventional banks. Loans are typically subject to detailed documentation, credit histories, and security from the commercial bank. Most of the low-income families, informal workers and small businesses cannot afford these. NBFCs overcome this problem by implementing credit assessment framework which is

flexible and creating products for the various groups of customers. This helps them to access borrowers who may not otherwise be part of the formal financial system.

The contribution of NBFCs to financing Micro, Small and Medium Enterprises (MSMEs) is noteworthy. MSMEs are the backbone of the Indian economy and play an important role in providing employment, production and exports. Many MSMEs struggle to access timely and sufficient credit from banks, even with the significance of that. To fill the financing void, NBFCs have introduced customised loan products, streamlined documentation and quick loan approval processes. The NBFCs help in promoting entrepreneurship, innovation and business growth by providing access to capital.

NBFCs are also very important for the rural development. Geographical constraints and lack of adequate banking infrastructure still create a barrier for large portions of rural India to avail formal banking services. The NBFCs have effectively reached rural markets by establishing presence in rural branches, digital platforms and by entering into partnership with local institutions. They lend money for agricultural purposes, vehicles, machinery and equipment, and micro loans for rural income generating activities and livelihoods. These interventions help to reduce poverty and achieve inclusive economic growth.

Another domain, where NBFCs have made an outstanding contribution is housing finance. The special housing finance companies which are categorized as NBFCs are financial institutions that give out housing loans to middle and lower income group. Housing finance can enhance living standards, and also boost economic activity by creating demand for construction materials, labor and services. Thus the NBFCs play a dual role of social welfare and economic development.

The advent of digital technology has further empowered NBFCs to help achieve financial inclusion. AI-powered NBFCs use big data analytics and digital platforms to evaluate creditworthiness and provide financial services in an efficient manner. Digital lending has lowered operating costs and also helped to extend credit to those who do not have traditional credit records. Customers can apply for loans, go through verification processes, and receive funds through mobile apps and online platforms, eliminating the need to visit physical branches. These innovations have helped to push financial services to far and wide in the country.

Consumer finance is another crucial sector of NBFC activities. The loans given by NBFCs for education, health, consumer durable and personal consumption enhance the quality of life of individuals and households. The availability of credit in the hands of consumers is important to their consumption, to demand and to economic expansion. Furthermore, NBFCs' educational loans help in the development of human capital as they allow children to pursue their studies and professional training at a higher level.

3. New opportunities and technological change in the NBFC sector

The Indian NBFC industry is undergoing a transformational period, with technology innovations, shifting customer tastes, digitalisation, and the government's policies playing a crucial role. With the digitalization and integration of the Indian economy, NBFCs are discovering fresh ways to grow their business, streamline their processes, and deliver better

experiences to customers. Financial technology, otherwise known as FinTech, has transformed the way financial services are provided with the advent of artificial intelligence, machine learning, blockchain, cloud computing, and data analytics. The developments have provided huge growth opportunities for the NBFCs and enhanced their stature in the financial architecture of India.

Digital lending is one of the greatest opportunities for NBFCs. The traditional lending journey can be lengthy, burdensome, and cumbersome, with much required paperwork, approvals, and physical checks. The advent of the digital lending platforms changed this. With the help of these, customers can apply for loans online and get approvals within a short time. NBFCs have embraced digital lending solutions, which have enabled them to cut operational costs and make lending more accessible and convenient for customers. By leveraging alternative data sources like mobile phone data usage patterns, utility payments, social media activity, and digital transaction history, NBFCs can better determine creditworthiness, especially for those who do not have traditional credit histories.

The fast-paced development of the digital payment system in India has also presented significant opportunities for NBFCs. The digital financial services have gained a significant momentum with the introduction of various initiatives like the Unified Payments Interface (UPI), the Aadhaar authentication systems and the Digital India campaign. Furthermore, NBFCs are rapidly adopting digital payment options as a part of their operations, providing a hassle-free experience and making payments more convenient for customers. This trend towards going digital has created valuable information that can be leveraged to improve credit assessments, risk management and product personalization.

One more significant area for NBFCs to grow is through FinTech partnerships. The partnership of NBFCs with FinTech companies brings together the financial acumen and experience of conventional financial institutions and the technological prowess of innovative startups. These partnerships help develop new financial products, such as personal loans, buy-now-pay-later services, digital wealth management solutions, and embedded finance products, which are attractive to both consumers and businesses. These partnerships enable the creation of innovative financial products, including buy now pay later services, embedded finance products, digital wealth management solutions and instant personal loans, that appeal to both consumers and businesses. These partnerships have increased the customer base of NBFCs and allowed them to serve previously unmet customer segments.

The financial inclusion agenda is becoming a priority, offering further prospects for NBFCs. Despite the good progress made in banking penetration, large masses of the population in India are still not using formal financial services. Access to credit from traditional banks may be difficult for rural residents, small businesses, the self-employed and informal sector. The flexibility and operational agility of NBFCs can help them to effectively serve these segments. The technology-enabled credit assessment mechanisms and the service models that are localized can help NBFCs continue to work towards financial inclusion and achieve sustainable growth in business.

Another hopeful opportunity is the growth of Micro, Small and Medium Enterprises (MSMEs). MSMEs play a major role in the economy of India by adding a substantial value to the GDP, employment generation and export earnings. But most of the MSMEs are struggling to access the formal credit. The customized lending products and quick processing of loans are exactly what NBFCs can do to fill this financing gap. The more formalization of business activities through the Goods and Services Tax (GST) and the introduction of digital invoicing offers NBFCs reliable business data that lets them make more accurate credit evaluations.

4. NBFCs' operational risks and systemic risks

While NBFCs have demonstrated excellent growth and are playing an important role in the Indian financial landscape, they are also plagued by a host of operational issues and systemic risks that can pose a threat to their stability and sustainability. The growth of the sector has increased concerns about asset quality, governance, funding structures, regulatory compliance, and managing liquidity. Solving these challenges is critical to the future of NBFCs continuing to provide financial services to support the economy while maintaining stability.

Liquidity risk is one of the major risks faced by NBFCs. Unlike commercial banks, NBFCs do not accept demand deposits; hence they are very much dependent upon borrowings from the banks, financial institutions, capital markets, and other external sources of funds. This interdependence makes the system vulnerable to changes in investor sentiment and market fluctuations. In times of economic difficulty, sources of funds can become limited, causing a lack of liquidity. The IL&FS issue in 2018 showed how liquidity issues in a large NBFC could affect the financial sector in general.

Another area of significant worry is asset quality deterioration. A number of these NBFCs cater to high risk borrower groups such as small businesses, self-employed customers and those with short credit history. Such lending can contribute to financial inclusion, but also exposes to defaults and non-performing assets (NPAs). The borrowing ability of borrowers could be affected during economic slowdown, inflationary pressures and external shocks, which can increase credit losses and decrease NBFC profitability.

The NBFC sector is one where challenges related to asset-liability mismatch (ALM) are of great importance. Many NBFCs obtain long-term loans for long-term assets like housing loans, infrastructure projects and financing vehicles etc. with short-term loans. This imbalance is a source of refinancing risk and institutions face liquidity risk when short-term liabilities come due first, ahead of the return on long-term assets. Hence, an effective asset-liability management is essential for the financial stability.

Likewise, there are significant corporate governance weaknesses that have surfaced. The financial distress of some NBFCs has stemmed from the failures in their internal control, risk management and governance. Governance failures can have adverse effects on investor confidence and can raise systemic vulnerabilities. Improved governance, transparency and accountability are important to ensure the credible and stable sector.

5. Regulatory Framework and RBI's Supervisory Function over NBFCs

The role of Non-Banking Financial Companies (NBFCs) has grown in importance and scale over the years, and to ensure their efficacy in financial governance, regulation and supervision of these companies has become crucial. Stability and good functioning of NBFC's are of critical importance in the process of credit intermediation, financial inclusion and economic development and hence, Reserve Bank of India (RBI) has assumed a prominent role on this. The regulatory framework for NBFCs has undergone significant modifications over the years, as a result of market dynamics, new risks and learning from financial crisis. A key aim of regulation is to protect the interests of depositors and investors, but also to ensure financial stability and public confidence in the financial system.

The legal basis for NBFCs regulation is mainly the Reserve Bank of India Act, 1934 and chapter III-B of the act which gives the RBI a power to regulate and supervise NBFCs. As per the Act, any company wishing to undertake financial business as a core business activity has to get a Certificate of Registration (CoR) issued by the RBI and meet the minimum net owned fund requirements. All these provisions ensure that only financially sound and well-capitalized companies join the sector.

The initial regulation of the NBFCs was not as stringent as that of the banks. But, with the expansion of their size and operations, there was a need for more robust oversight mechanisms. The RBI incrementally announced prudential norms on Capital Adequacy, Income Recognition, Asset Classification, Provisioning Requirements, Exposure limits, and Corporate Governance standards. These measures were crafted to drive financial discipline and to reduce systemic risk.

A major change in NBFC regulation is the shift towards a risk-based supervisory approach. RBI recognized that there are financial risks of different degrees associated with the NBFCs and thus implemented a tiered approach to regulation. The RBI has launched a Scale Based Regulatory (SBR) Framework in 2021 that categorizes NBFCs into four layers: Base Layer, Middle Layer, Upper Layer, and Top Layer. This mechanism will impose the regulation proportionate to the size, complexity and risk of NBFCs. It places tougher regulatory requirements and increased vigilance on larger and more important NBFCs.

The SBR Framework marks an important step to a more flexible and risk-based regulatory approach. Its goal is to achieve a balance between encouraging innovation and financial stability. Systemically important NBFCs must have robust governance frameworks, risk management processes and capital buffers. These measures lower the probability of financial problems and contagion in the financial sector.

Supervisory duties of the RBI are not limited to the licensing and prudential regulation functions. It carries out periodic checks, off-site monitoring and thematic reviews to monitor the financial soundness and compliance of NBFCs. Supervisory activities are directed towards aspects like asset quality, liquidity management, governance practices, cybersecurity readiness and consumer protection mechanisms. Technology enabled supervisory tools have helped the RBI better identify emerging risks, and intervene if needed.

The NBFCs regulation took a change in the IL&FS crisis of 2018. The failures of Infrastructure Leasing & Financial Services highlighted the governance, risk management and regulatory

framework issues. The crisis led to liquidity problems in the entire NBFC sector and induced concerns on the systemic stability. The RBI, in turn, implemented a range of measures to bolster the liquidity risk management framework, increase transparency and boost the effectiveness of its supervision. New standards in asset-liability management, stress testing and liquidity coverage ratios have been introduced to enhance resilience.

6. Strengthening Governance, Consumer Protection and the Future of NBFC Regulations

Given the increasing importance of NBFCs in the Indian financial landscape, it is crucial to have a robust governance framework and consumer protection regime. Financial performance is not the only factor impacting the sustainability and credibility of the sector; transparency, accountability, ethical behavior and responsible business practices are important as well. The recent financial crises and governance failures have shown the importance of poor governance, which can negatively impact investor confidence and create systemic vulnerabilities. As a result, governments and regulators are shifting the emphasis to reform, with a view to implementing good governance and improving consumer welfare.

Corporate governance provides the core of institutional integrity and financial stability. Good governance processes make sure management decisions are made in line with the interests of shareholders, investors, customers and others. The role of governance is important in NBFC sector where these institutions are likely to be involved in high-risk lending and having significant public funds borrowed and invested.

The RBI has issued detailed guidelines for governance which seek to enhance the effectiveness of boards, risk management, internal controls and disclosure. The boards of directors are expected to offer strategic direction, risk management frameworks, and to ensure regulatory compliance. Independent directors increase objectivity and accountability in decision making processes. The presence of boards level committees on audit, risk management and remuneration are an added advantage to ensure better oversight and governance.

Risk management has become a key element of governance reforms. It is pertinent to note that the NBFCs need to put in place strong risk identification, measurement, monitoring and mitigation systems. Credit risk, liquidity risk, operational risk, market risk, and cybersecurity risk are all added to the list of effective risk management. The institutions that implement proactive risk management can better manage the risks of the economy and financial shocks.

Requirements for transparency and disclosure have also been tightened up. The investors and stakeholders need accurate and timely information to gauge the financial health of NBFCs. More stringent asset quality and capital adequacy disclosure standards, as well as disclosure on governance practices and related party transactions, strengthen market discipline and mitigate information asymmetry. Clear reporting is a factor that can help build investor confidence and aid them in making informed decisions.

7. Conclusion

In their role of financial intermediaries, NBFCs have become an integral part of the financial architecture of India and have become a partner of the financial system in achieving financial inclusion, credit expansion, support of entrepreneurship and economic development. This

capacity is unique to them compared to traditional banking institutions, and makes their importance in the financial system more significant for underserved rural areas, MSMEs, self-employed, and low-income populations.

This transformation of NBFCs has also brought forth numerous opportunities due to digitalization, financial innovation and growing market demand. The introduction of technological solutions like artificial intelligence, data analytics, digital lending platforms, and fintech partnerships has facilitated NBFCs in enhancing efficiency, cut costs, and expanded reach. The developments put NBFCs in an important role to ensure inclusive and technology-driven growth.

Meanwhile, the industry is grappling with significant issues on the liquidity, asset quality, governance, cyber risk and systemic risk fronts. The IL&FS crisis has highlighted how poor governance and risk management can be disastrous. This has led to the need for effective regulation and supervision to ensure financial stability and protect stakeholders.

The RBI has taken proactively measures such as introducing prudential norms, governance reforms, measures to protect the interests of the consumers, and the Scale Based Regulatory Framework. The programs are designed to foster an accountability and resilience-based regulatory framework that promotes innovation. Regulatory measures in future will focus on risk-based supervision, digital governance, environment, social, and governance (ESG) and increased consumer protection.

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